



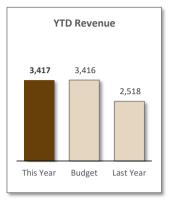
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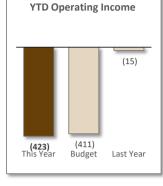
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clare housing

Financial Dashboard June 2023

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Key Financial Highlights • June Program Income is below budget due to one-time CADI billing adjustments that are expected to be partially recovered in future months. • Grant Income is below budget due to HOPWA contacts that ended in April but will be renewed in near future, leaving June without revenue. • YTD Contributions are running ahead of plan, but this is largely timing-related. The projected annual total remains on budget. • Staffing costs for June were slightly more than budget as most open positions have now been filled. • Program expenses exceed budget primarily due to the accounting change in the recognizing HOPWA expenses which were previously netted against revenue. Total Investments increased to \$2,620k as \$250k was transferred from investments to Operating Cash. This \$250k is to be used for CD purchases at various banks. • For the year, Revenue and Operating Income are both projected to be significantly less than budgeted due to Bloom Lake's delayed opening and the termination of the HC Ryan White grant. Plans to address this shortfall are ongoing.

P&L Summary			Ju	ine 2023	3					June	2023 Y	TD		
(\$000)			Actua		2022	Actua				Actua		2022	Actua	
	Actual	Budget	Bud	get	2022	Last	(ear	Actual	Budget	Budget		2022	Last	Year
Program Income	336	381	(45)	-12%	233	102	44%	2,150	2,251	(101)	-4%	1,412	738	52%
Grant Income	131	141	(10)	-7%	169	(38)	-22%	881	910	(29)	-3%	757	124	16%
Contributions	124	64	60	95%	40	83	207%	363	210	153	73%	326	37	11%
Other Operating Income	4	4	(0)	-2%	4	(0)	-5%	22	45	(22)	-50%	23	(0)	-2%
Total Revenue	594	590	5	1%	446	148	33%	3,417	3,416	1	0%	2,518	899	36%
Salaries & Benefits	424	417	7	2%	436	(12)	-3%	2,412	2,462	(50)	-2%	1,893	519	27%
Program Expenses	176	172	4	2%	59	117	198%	1,032	966	66	7%	309	723	234%
Professional Services	20	23	(3)	-13%	41	(21)	-51%	209	185	24	13%	166	44	26%
General & Administrative	10	20	(10)	-51%	20	(11)	-52%	100	107	(7)	-7%	91	9	10%
Facility Operations	11	18	(7)	-38%	12	(1)	-10%	86	106	(20)	-19%	74	12	16%
Total Expenses	640	650	(9)	-1%	569	72	13%	3,840	3,828	12	0%	2,534	1,306	52%
Operating Income	(46)	(60)	14	23%	(122)	76	62%	(423)	(411)	(12)	-3%	(15)	(407)	nm
Investment Gain/(Loss)	51	-	51	n/a	(75)	127	168%	136	-	136	n/a	(219)	355	162%
Depr/Other Non-Op	(7)	(7)	1	7%	(7)	1	7%	(41)	(43)	2	5%	(43)	2	5%
Change in Net Assets	(1)	(67)	66	98%	(205)	204	99%	(328)	(455)	127	28%	(278)	(50)	-18%
					[
Program Income : CADI, GRH, I Grant Income: Gov't and other Contributions : Unrestricted inc	r funding foi	r a designat	ed purpo		Year-End F Revenue Operatin	e		6,400 (350)	6,880 (252)	(480) (98)	-7% -39%	5,575 (139)	825 (211)	15% -152%

Balance Sheet	Jun 2	023	Jun 2	022
(\$000)		% of		% of
(\$000)	Actual	Total	Actual	Total
Operating Cash	563	6%	1,370	15%
Receivables	643	7%	881	10%
Prepaids & Deposits	123	1%	155	2%
Operating Assets	1,328	15%	2,406	26%
Property & Equipment	1,446	17%	1,409	15%
Investments (Schwab)	2,620	30%	2,021	22%
Notes Receivable	2,647	31%	2,647	29%
Partnership Investments	618	7%	671	7%
Other Assets	7,330	85%	6,748	74%
Total Assets	8,658	100%	9,154	100%
Payables & Accruals	348	4%	470	5%
Interest-Bearing Debt	540	4% 0%	470	5% 0%
Deferred Revenue	21	0%	50	1%
Total Liabilities	369	4%	521	 6%
Restricted Net Assets	3,132	36%	3,165	35%
Unrestricted Net Assets	5,158	60%	5,468	60%
Total Net Assets	8,290	96%	8,634	94%
Liabilities & Net Assets	8,658	100%	9,154	100%

	Investment Matrix (\$000)		Short- Term	Mid- Term	Long- Term	ESG Fund	Total	Target
pa	New Construction		100	642	-	-	742	1,000
nate nds	Strategic Initiatives		100	-	150	-	250	500
Designated Funds	Sustainability		261	-	1,367	-	1,628	1,100
ă	Total		461	642	1,517	-	2,620	2,600
		Target	400	1,000	400	800	2,600	•



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	Top 10 Active Grants (\$000)	Current Year's Funding	Contract End Date			act Year's ng To-Date	Funds Remain- ing	2023 YTD Revenue
1	HUD Midtown	951	Jun 2023	951		100%	-	106
2	MN Housing HTF	426	Sep 2023	387		91%	39	106
3	HUD Clare Apartments	421	Feb 2024	328		78%	94	70
4	Non-Medical Case Management	403	Jun 2023	357		89%	46	210
5	HOPWA TBRA	339	May 2024	339		100%	-	-
6	HOPWA TBRA	243	Jul 2024	192	7	'9%	51	97
7	Housing Assistance Services - Part A	184	Feb 2024	18	10	%	166	18
8	Mental Health (Medica, Target, Allina)	150	n/a	115	779	%	35	1
9	Medical Case Management	130	Jun 2023	113	87%	6	17	70
10	HUD Covid - Clare Midtown	106	Feb 2024	106	100%	%	-	21
	•					All Other	r Grants	183
						YTD Grant R	levenue	881

Grant Funders (\$000)	# of Active Grants	Current Y Fundi	
HOPWA (HUD)	4	1,526	42%
Dept of Human Services (DHS)	3	570	16%
MN Housing (MHFA)	2	507	14%
HOPWA (Mpls)	3	666	18%
Hennepin County	1	184	5%
City of Minneapolis	1	27	1%
Non-Government	1	150	4%
Total Active Grants	15	3,630	100%

Unit Occupancy	Occu- pied*	Avail- able	% Filled
Supportive Housing	166	191	87%
Care Homes	11	12	88%
Scattered Sites	51	68	75%
Total Units	228	271	84%

* monthly average (days occupied / days in the month)

	Residents with Inding Subsidies	Actual	Budget	% of Bdgt
	GRH Rate 1	120	134	90%
	Section 8	56	-	-
Rent	HOPWA	35	-	-
-	MN Housing	11	-	-
	Shelter Plus Care	3	-	-
es	CADI	50	50	100%
Services	GRH Rate 2	95	112	85%
Se	HSS	6	14	43%

Total residents at month-end: 239

Reserved for Resident Demographics (to be added later)	

Reserved for Key Development Metrics (to be added later)

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			OCCUPIEI	D UNITS*		clare housing 📑
Resident Count Summary	Support H	ousing: 73%			Care Homes: 5%	HOME • HEALTH • HOPE
June 2023					Scattered Sites: 22%	* Reported occupancy is the calculated average over the entire month
Facility	Units Available	Units Occupied (Average)	Average Occupancy Rate	Units Vacant (Average)	Units Occupied Trend (last 6 months)	Comments
					*	
Clare Apartments	32.0	29.0	90.7%	3.0		2 vacancies at 6/30 with applicants for each unit. One move-in delayed by MPHA.
Clare Midtown	45.0	39.1	87.0%	5.9		4 vacancies at 6/30 with applicants for each. 1 move-in and 1 move-out in June.
Clare Terrace	36.0	32.9	91.4%	3.1		4 vacancies at 6/30 with applicants for each unit. 2 move-ins and 2 move-outs in June.
Marshall Flats	36.0	34.5	95.7%	1.5		2 vacancies at 6/30 with applicants for each unit. 1 move-in and 2 move-outs in June.
Bloom Lake Flats	42.0	30.4	72.4%	11.6		8 vacancies at 6/30 with applicants for each unit.
Support Housing	191.0	165.9	86.9%	25.1		
Agape Dos	4.0	4.0	100.0%	0.0	• • • • • •	
Grace House	4.0	3.3	83.3%	0.7		
Damiano House	4.0	3.2	80.0%	0.8		
Care Homes	12.0	10.5	87.8%	1.5		
Blue Line Flats	9.0	8.0	88.9%	1.0		1 vacancy at 6/30 with applicant for the unit.
Spirit on Lake	5.0	5.0	100.0%	0.0	• • • • • • • •	
Program-Funded	54.0	38.2	70.7%	15.8		Project Cornerstone, HOPWA Scattered, Hennepin Count GRH, Ramsey County GRH/SPC.
Scattered Sites	68.0	51.2	75.2%	16.8		
TOTAL	271.0	227.6	84.0%	43.4		

Total Residents on 6/30/2023: 239

			RES	IDENTS W		NT SUBSI	DIES						RESID	ENTS WI	TH SERV		ISIDIES			
Resident Count Summary	mary GRH Rate 1: 50% Housing: 5% GRH Rate 2: 40% Housing Stabilization Services: 2% Pending: 3%										2%									
June 2023				Per	nding: 1%		helter Plus C Pay: 5%	are: 1%				CA	NDI: 21%				None: 34	1%		
	G	GRH Rate	1			Non-Bu	-	1			CADI	1	0	GRH Rate	2		HSS	1	Non-Bu	dgeted
Facility	Actual	Budget	Better/ (Worse)	Section 8	HOP- WA	MN Housing	Shelter + Care	Private Pay	Pen- ding	Actual	Budget	Better/ (Worse)	Actual	Budget	Better/ (Worse)	Actual	Budget	Better/ (Worse)	Pen- ding	None
Clare Apartments	-	-	-	30	-	-	-	-	-	16	15	1	-	-	-	-	2	(2)	5	9
Clare Midtown	14	14	-	1	24	-	-	1	1	14	15	(1)	12	13	(1)	-	-	-	1	14
Clare Terrace	26	28	(2)	3	-	-	-	4	-	-	-	-	20	25	(5)	-	1	(1)	-	13
Marshall Flats	33	35	(2)	1	-	-	-	-	-	-	-	-	29	34	(5)	-	-	-	-	5
Bloom Lake Flats	16	17	(1)	16	-	-	-	-	1	8	8	-	17	15	2	1	2	(1)	1	6
Support Housing	89	94	(5)	51	24	-	-	5	2	38	38	-	78	87	(9)	1	5	(4)	7	47
Agape Dos	1	4	(3)	-	-	-	-	3		4	4	-	_	-	-	-	-	-	-	_
Grace House	1	4	(3)		-	-	-	3	-	4	4	-	-	-	-	-	-	-	-	-
Damiano House	4	4	-	-	-	-	-	-	-	4	4	-	-	-	-	-	-	-	-	-
Care Homes	6	12	(6)	-	-	-	-	6	-	12	12	-	-	-	-	-	-	-	-	-
Blue Line Flats	8	8	_										8							
Spirit on Lake	- 8	×	-	- 5	-	-	-	-	-	-	-	-	- 8	8	-	-	-	-	-	- 5
Program-Funded*	- 17	20	(3)		- 11	- 11	- 3	-	-	-	-	-	- 9	- 17	(8)	- 5	- 9	(4)	-	28
Scattered Sites	25	20	(3)		11	11	3	_	-		_	_	17	25	(8)		9	(4)	-	33
			(3)	5									17		(3)			(-7)		
TOTAL	120	134	(14)	56	35	11	3	11	2	50	50	-	95	112	(17)	6	14	(8)	7	80
YTD Revenue	\$59	95k (pass-ti	hru)							\$1,157	'k (-1% vs l	oudget)	\$215k	(-25% vs b	oudget)	\$1k (-88% vs bu	ıdget)		

* Project Cornerstone, HOPWA Scattered, Hennepin County GRH, Ramsey County GRH/SPC

P&L Summary			Jur	ne 2023						June	2023 YT	ſD			
(\$000)	Actual	Budget	Actua Buda		2022	Actua Last Y		Actual	Budget	Actua Buda		2022	Actua Last Y		Comments
											5				
CADI Income	169	199	(30)	-15%	170	(1)	-1%	1,157	1,169	(12)	-1%	1,032	125	12%	
Rent Income	19	21	(2)	-10%	15	4	28%	108	127	(19)	-15%	97	11	11%	June CADI variance relates to a few one-
Housing Support (GRH1)	101	101	-	0%	-	101	n/a	595	595	-	0%	-	595	n/a	time billing adjustments expected to be
Housing Support (GRH2)	32	51	(19)	-37%	44	(12)	-27%	215	287	(72)	-25%	232	(17)	-7%	partially recovered in future months. GRH2
Housing Support Admin Fee	6	8	(2)	-20%	5	2	32%	33	45	(12)	-28%	27	5	20%	will continue to be short for ROY due to
Housing Stabilization (HSS)	0	2	(2)	-91%	-	0	n/a	1	8	(7)	-87%	-	1	n/a	Scattered Site budgeting error.
Other Program Income	9	-	9	n/a	0	9	nm	42	21	21	101%	24	18	76%	
Program Income	336	381	(45)	-12%	233	102	44%	2,150	2,251	(101)	-4%	1,412	738	52%	
HOPWA Grants	36	57	(21)	-37%	64	(28)	-44%	367	340	28	8%	316	51	16%	HOPWA Midtown and Bloom Lake
DHS Grants	64	44	20	45%	14	50	346%	316	291	25	8%	105	210	200%	contracts ended 4/30 and will be renewed
MN Housing Grants	17	18	(1)	-7%	20	(3)	-16%	106	109	(4)	-3%	113	(7)	-6%	soon, leaving June without revenue.
Hennepin County Grants	14	17	(3)	-20%	24	(10)	-43%	40	104	(64)	-61%	69	(28)	-41%	DHS is greater than budget for the month,
Minneapolis Grants	0	-	0	n/a	46	(46)	-100%	51	38	13	36%	154	(103)	-67%	but is largely timing-related.
Non-Government Grants	-	5	(5)	-100%	-	-	n/a	1	29	(28)	-97%	-	1	n/a	but is largely timing related.
Grant Income	131	141	(10)	-7%	169	(38)	-22%	881	910	(29)	-3%	757	124	16%	
Foundation/Corporate Gifts	110	39	71	183%	24	86	356%	147	39	108	278%	168	(21)	-12%	
Individual Gifts	9	21	(12)	-56%	9	1	7%	133	71	63	88%	55	78	143%	Variances are largely timing-related;
Sponsorships & Events	4	4	1	22%	8	(3)	-43%	83	100	(18)	-18%	103	(21)	-20%	projected annual totals remain on budget.
Contributions	124	64	60	95%	40	83	207%	363	210	· · · · · · · · · · · · · · · · · · ·	73%	326	37	11%	
Management Fees	3	3	(0)	0%	3	0	3%	20	20	(0)	0%	20	1	3%	
Developer Fees	-	-	-	n/a	-	-	n/a	-	23	(23)	-100%	-	-	n/a	
Operating Interest Income	0	0	(0)	-24%	1	(0)	-55%	2	2	0	4%	3	(1)	-34%	
Other Operating Income	4	4	(0)	- 2%	4	(0)	-5%	22	45	(22)	- 50%	23	(0)	- 2%	
Total Revenue	594	590	5	1%	446	148	33%	3,417	3,416	1	0%	2,518	899	36%	
Wages Expense	354	346	8	2%	374	(20)	-5%	1,991	2,041	(50)	-2%	1,582	409	26%	
Payroll Taxes	31	26	5	21%	27	4	14%	156	152		2%	115	40	35%	
Medical/Dental Insurance	29	28	2	6%	24	5	23%	166	163	2	1%	127	39	31%	Only one open position as of June 30 and
Disability Insurance	4	3	1	22%	3	1	38%	22	20	2	9%	18	4	25%	higher than expected nursing wages.
Workers' Compensation	4	4	0	5%	2	2	106%	28	24	4	15%	13	15	108%	
403(b) Match	1	10	(9)	-93%	6	(5)	-89%	49	56		-13%	37	12	31%	
Employee Recognition	0	1		-49%	-	0	n/a	1	5		-85%	1		0%	
Salaries & Benefits	424	417	7	2%	436	(12)	-3%	2,412	2,462	(50)	-2%	1,893	519	27%	
			_												
Apartment Leases	131	125	7	5%	46	85	185%	749	703		6%	221		239%	
Food Expense	32	33		-3%	4		nm	180	182		-1%	30		495%	
Household Supplies	8	8	(0)	-4%	1	7	nm	60	46	13	28%	10	49	483%	To provide greater transparency HODIMA

P&L Summary	June 2023								June	2023 Y					
(\$000)	Actual	Budget	Actual		2022	Actua		Actual	Budget	Actua		2022	Actua		Comments
		8	Budg	et		Last \	′ear		8	Budg	get		Last \	/ear	
															το μιονίαε γιεατεί τι απορατείτεν, ποργγα
Medical Supplies	2	2	(0)	-12%	1	1	49%	12	12	(0)	-2%	10	2	23%	expenses from April forward are booked to
Resident Activities	1	0	0	28%	4	(3)	-84%	10	3	7	256%	10	0	3%	Apartment Lease Expense rather than
Resident Transportation	1	2	(1)	-36%	0	1	411%	6	11	(5)	-46%	1	5	342%	netted against HOPWA Grant Revenue.
Staff Training	1	1	(0)	-13%	1	(0)	-10%	15	8	7	82%	9	6	64%	5
Substitute Caregivers	-	-	-	n/a	-	-	n/a	0	-	0	n/a	0	0	218%	
Other Program Expense	-	-	-	n/a	1	(1)	-100%	-	-	-	n/a	17	(17)	-100%	
Program Expenses	176	172	4	2%	59	117	198%	1,032	966	<u>66</u>	7%	309	723	234%	
Public Relations	-	-	-	n/a	-	-	n/a	-	-	-	n/a	0	(0)	-100%	
Human Resources	0	2	(1)	-70%	4	(4)	-89%	13	9	4	49%	49	(36)	-73%	
Information Technology	8	8	(0)	-2%	9	(1)	-7%	66	45	22	48%	46	21	45%	
Finance & Accounting	3	7	(3)	-48%	18	(14)	-81%	53	67	(14)	-21%	25	28	114%	
Legal	-	0	(0)	-100%	-	-	n/a	-	2	(2)	-100%	0	(0)	-100%	
Government Affairs	2	2	0	10%	6	(4)	-63%	16	13	3	25%	13	3	25%	
Other Consulting	6	5	1	29%	5	1	24%	61	51	10	21%	33	28	84%	
Professional Services	20	23	(3)	-1 3 %	41	(21)	-51%	209	185	24	1 3%	166	44	26%	
Supplies	2	11	(10)	-86%	5	(3)	-66%	25	52	(27)	-51%	42	(17)	-40%	
Dues & Subscriptions	1	0	1	129%	0	1	nm	18	12	6	45%	11	7	61%	
Meeting Expense	0	0	(0)	-33%	(0)	0	387%	3	3	0	17%	3	0	3%	
Postage & Shipping	1	0		289%	0	0	nm	1	1		-11%	1		23%	
Staff Recruiting	-	0		-100%	_	-	n/a	1	2		-76%	2		-68%	
Printing & Copying	1	0	1	486%	2	(1)	-53%	2	2	(0)	-10%	2		-29%	
Workshops & Conferences	0	1	(1)	-99%	-	0	n/a	1	- 3		-46%	0	1	309%	
Travel	2	3	(0)	-10%	2	0	9%	11	5	6	126%	2		399%	
Auto Expense	2	1	1	150%	0	2	nm	5	4	2	46%	0		nm	
Equipment Rental	0	1	(1)	-92%	1	(1)	-94%	2	7		-66%	7		-66%	
Licenses & Permits	0	1		-100%	8	(1)	-100%	12	, 10	(4)	-00%	, 12	(4)	-00%	
Bank Fees	0	1						12	5	2	152%	5	(1) 9	184%	
D&O Liability Insurance	-	1	(0)	-45%	1 0	(0)	-43%			-					
	1	0	1	149%		1	157%	5	2	3	139%	2		147%	
Miscellaneous Expense Administrative Allocation	-	-	-	n/a	0	(0)	-100%	-	-	-	n/a	2		-100%	
	(0)	(0)		0%	-	(0)	n/a	0	0	-	0%	-	0	n/a	
General & Administrative	10	20	(10)	-51%	20	(11)	-52%	100	107	(7)	-7%	91	9	10%	
			(-)							(2.1)			(1)		
Utilities Expense	4	9		-58%	3	0	11%	27	51		-47%	27	(1)	-2%	
Telephone & Cable	5	3		47%	1	4	415%	34	21	13	62%	15	19	122%	
Building Repair & Maint	1	2	(1)	-45%	4	(3)	-75%	17	10	7	65%	11	6	58%	
Damage Claims	-	-	-	n/a	-	-	n/a	-	-	-	n/a	-	-	n/a	
Property/Liability Insurance	1	4	(3)	-69%	4	(3)	-71%	7	23	(15)	-68%	21	(13)	-65%	
Property Taxes	-	-	-	n/a	-	-	n/a	1	1	(0)	-34%	-	1	n/a	
Interest Allowance	-	-	-	n/a	-	-	n/a	-	-	-	n/a	-	-	n/a	L

P&L Summary		June 2023								June	2023 Y				
(\$000)	Actual	Budget	Actua Bud		2022	Actua Last	al less Year	Actual	Budget	Actua Bud		2022	Actua Last		Comments
Facility Operations	11	18	(7)	- 38%	12	(1)	- 10%	86	106	(20)	- 19%	74	12	16%	
Total Expenses	640	650	(9)	-1%	569	72	13%	3,840	3,828	12	0%	2,534	1,306	52%	
			(-7	-								,			
Operating Income/(Loss)	(46)	(60)	14	23%	(122)	76	62%	(423)	(411)	(12)	- 3%	(15)	(407)	nm	
Investment Gain/(Loss)	51	-	51	n/a	(75)	127	168%	136	-	136	n/a	(219)	355	162%	
Depreciation Expense	(7)	(7)	1	7%	(7)		7%	(41)	(43)	2	5%	(43)	2	5%	
Other Non-Operating	-	-	-	n/a	-	-	n/a	-	-	-	n/a	-	-	n/a	
Non-Operating Inc/(Loss)	45	(7)	52	nm	(83)	127	154%	95	(43)	138	319%	(262)	357	136%	
Change in Net Assets	(1)	(67)	66	98%	(205)	204	99%	(328)	(455)	127	28%	(278)	(50)	-18%	

Balance Sheet	Jun 2	023	Jun 2	022			
Summary (\$000)		% of		% of	Comments		
	Actual	Total	Actual	Total			
		AS	SETS				
Checking Account	357	4%	209	2%	Sweep account closed 4/2023		
Sweep Account	-	0%	1,061	12%			
Money Market	206	2%	100	1%			
Operating Cash	563	6%	1,370	15%			
Program Receivables	246	3%	334	4%			
Grants Receivable	146	2%	282	3%			
Contributions Receivable	251	3%	202	3%			
Other Receivables	-	0%	36	0%			
Receivables	643	7%	881	10%			
Prepaid Expenses	123	1%	155	2%			
Deposits	-	0%	-	0%			
Prepaids & Deposits	123	1%	155	2%			
OPERATING ASSETS	1,328	15%	2,406	26%			
Land	170	2%	170	2%			
Land - Accum Dep'n	(68)	-1%	(64)	-1%			
Buildings	2,273	26%	2,113	23%			
Buildings - Accum Dep'n	(965)	-11%	(916)	-10%			
Furniture & Equipment	299	3%	278	3%			
Furniture & Equip - A/D	(263)	-3%	(228)	-2%			
Development in Progress	-	0%	56	1%			
Property & Equipment	1,446	17%	1,409	15%			
CT have a bar and				001			
ST Investments	461	5%	-	0%			
MT Investments	642	7%	482	5%			
LT Investments	1,517	18%	1,539	17%			
Investments (Schwab)	2,620	30%	2,021	22%			
HOPWA Note Receivable	1,100	13%	1,100	12%			
FHLB Note Receivable	1,147	13%	1,147	13%			
SHP Note Receivable	400	5%	400	4%			
Other LT Receivables	-	0%	-	0%			
Notes Receivable	2,647	31%	2,647	29%			

	Jun 2	023	Jun 2	022	
continued	Actual	% of Total	Actual	% of Total	Comments
Due From (/Te) Derthere	293	3%	346	4%	
Due From/(To) Partners Investments in Partners	295 325	3% 4%	340 325	4% 4%	
Partnership Investments	618		671	 7%	
	010	770	0/1		
OTHER ASSETS	7,330	85%	6,748	74%	
TOTAL ASSETS	8,658	100%	9,154	100%	
vs prior year	-5%				
	LIABIL	ITIES -	& NET /	A S S E T :	S
Assaunts Davable	07	10/	110	10/	
Accounts Payable	97 8	1% 0%	113 10	1% 0%	
Accrued Expenses Payroll Accruals	ہ 243	0% 3%	10 347	0% 4%	
Payables & Accruals	243 348	5% 4%	470	4 <i>%</i> 5%	
	540	470	470		
Interest-Bearing Debt	-	0%	-	0%	
Interest-Bearing Debt	-	0%		0%	
Deferred Grants	2	0%	32	0%	
Deferred Developer Fee	19	0%	19	0%	
Deferred Revenue	21	0%	50	1%	
TOTAL LIABILITIES	369	4%	521	6%	
					\$2.8M (forgivable debt) + \$0.3M
Temporarily-Restricted	3,132	36%	3,165		(pledges/other)
Restricted Net Assets	3,132	36%	3,165	35%	
Decad Decision 1	4 400		4 400		
Board Designated	1,199	14%	1,199	13%	Board: \$0.9M (2017 bequest) + \$0.3M (developer fee balance)
Unrestricted	4,287	50%	4,547	50%	ο.σινί (αενείσμει jee balance)
Change in Net Assets-CY	(328)	-4%	(278) 5 468	-3%	
Unrestricted Net Assets	5,158	60%	5,468	60%	
TOTAL NET ASSETS	8,290	96%	8,634	94%	
	-,	20,0	-,	5.70	
LIABILITIES & NET ASSETS	8,658	100%	9,154	100%	
					-