

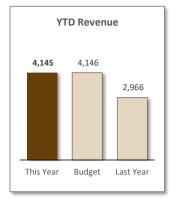
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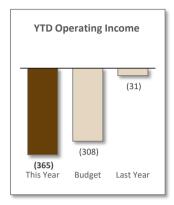
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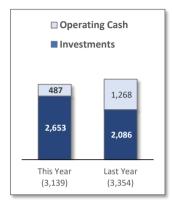


Financial Dashboard July 2023

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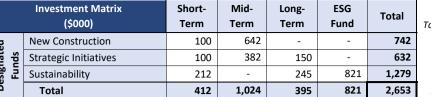
Key Financial Highlights

- July Program Income is above budget due to finalization of outstanding CADI agreeements allowing for back-billing in July.
- Grant Income is above budget for July due to recognizing June accruals for several HOPWA contracts in July. Expected to be ahead of budget going forward.
- YTD Contributions were below budget for month and are running ahead of plan, but this is largely timing-related. The projected annual total remains on budget.
- Staffing costs for July were slightly more than budget due to the timing of recognition of some employee benefits (HSA and 403(b) match), but are on track for the year.
- Program expenses exceed budget primarily due to the accounting change in the recognizing HOPWA expenses which were previously netted against revenue.
- Investments increased by \$38k during the month to \$2,653k, which included \$57k in unrealized gains. Total gain for the year is \$174k.
- For the year, Revenue and Operating Income are both projected to be significantly less than budgeted due to Bloom Lake's delayed opening and the termination of the HC Ryan White grant. Plans to address this shortfall are ongoing.

P&L Summary			Ju	ly 2023				July 2023 YTD						
(\$000)	Actual	Budget	Actua Bud		2022	Actua Last		Actual	Budget	Actua Bud		2022	Actua Last	al less Year
Program Income	410	400	11	3%	232	178	77%	2,561	2.651	(91)	-3%	1.644	916	56%
Grant Income	180	150	30	20%	180	0	0%	1,061	1,060	1	0%	937	124	139
Contributions	134	177	(43)	-24%	32	102	317%	497	387	110	29%	358	139	399
Other Operating Income	4	4	(0)	-2%	3	0	11%	26	49	(23)	-46%	26	(0)	09
Total Revenue	728	730	(2)	0%	448	280	63%	4,145	4,146	(1)	0%	2,966	1,179	409
		L												
Salaries & Benefits	449	417	32	8%	311	138	44%	2,861	2,879	(18)	-1%	2,204	657	309
Program Expenses	155	149	6	4%	63	92	147%	1,187	1,115	72	6%	372	815	219
Professional Services	29	27	2	9%	66	(37)	-55%	239	212	26	12%	232	7	39
General & Administrative	27	18	8	46%	11	16	154%	127	125	1	1%	102	25	25
Facility Operations	11	16	(5)	-32%	14	(3)	-19%	97	122	(26)	-21%	88	9	119
Total Expenses	671	627	44	7%	464	207	45%	4,511	4,455	56	1%	2,997	1,513	509
					j									
Operating Income	57	103	(46)	-44%	(16)	73	463%	(365)	(308)	(57)	-19%	(31)	(334)	nr
Investment Gain/(Loss)	38	_	38	n/a	65	(27)	-42%	174	_	174	n/a	(153)	327	2139
Depr/Other Non-Op	(7)	(7)		9%	(7)	1	9%	(48)	(51)		5%	(51)		5:
Deply other from op	(,,	(,,	-	370	(*)	-	370	(-10)	(31)	3	370	(31)	3	3/
Change in Net Assets	89	96	(7)	-8%	42	46	110%	(239)	(359)	119	33%	(235)	(4)	-29
Program Income : CADI, GRH, HSS and other fee-for-service income. Grant Income : Gov't and other funding for a designated purpose.					Year-End Projection:			7.400	6.072	420	20/			27
Contributions: Unrestricted individual and institutional gifts.			JC.	Revenue			7,100	6,972	128	2%	5,575	1,525	27	
					Operatii	ng incor	ne	(300)	(252)	(48)	-19%	(139)	(161)	-1169

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Voor End Projections							
Year-End Projection:			:				
Revenue	7,100	6,972	128	2%	5,575	1,525	27%
Operating Income	(300)	(252)	(48)	-19%	(139)	(161)	-116%

Balance Sheet	Jul 20	023	Jul 2022			
(\$000)		% of		% of		
(4000)	Actual	Total	Actual	Total		
Operating Cash	487	6%	1,268	14%		
Receivables	841	10%	931	10%		
	128					
Prepaids & Deposits		1%	133	1%		
Operating Assets	1,456	17%	2,332	26%		
Property & Equipment	1,440	16%	1,402	15%		
Investments (Schwab)	2,653	30%	2,086	23%		
Notes Receivable	2,647	30%	2,647	29%		
Partnership Investments	623	7%	669	7%		
Other Assets	7,362	83%	6,804	74%		
Total Assets	8,818	100%	9,136	100%		
Payables & Accruals	426	5%	422	5%		
Interest-Bearing Debt	-	0%	-	0%		
Deferred Revenue	21	0%	50	1%		
Total Liabilities	447	5%	472	5%		
Restricted Net Assets	3,118	35%	3,153	35%		
Unrestricted Net Assets	5,253	60%	5,511	60%		
Total Net Assets	8,371	95%	8,664	95%		
Liabilities & Net Assets	8,818	100%	9,136	100%		



clare housing

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	(\$000)		Term	Term	Term	Fund	Total	Target
	New Construction		100	642	-	-	742	1,000
nds	Strategic Initiatives		100	382	150	-	632	500
Ξ	Sustainability		212	ı	245	821	1,279	1,100
	Total		412	1,024	395	821	2,653	2,600
		Target	400	1,000	400	800	2,600	-

1 HUD Midtown 994 Jun 2026 55 6% 939 2 MN Housing HTF 426 Sep 2023 403 95% 23 3 HUD Clare Apartments 421 Feb 2024 328 78% 94 4 Non-Medical Case Management 316 Jun 2024 25 8% 291 5 HOPWA TBRA 243 Jul 2024 208 86% 34 6 Housing Assistance Services - Part A 184 Feb 2024 27 15% 157 7 Mental Health (Medica, Target, Allina) 150 n/a 123 82% 27 8 Medical Case Management 130 Jun 2024 12 9% 118 9 Provider Capacity - Round 2 125 Mar 2024 18 14%	2023 YTD Revenue	Funds Remain- ing	Contract Year's Spending To-Date		Contract End Date	Current Year's Funding	Top 10 Active Grants (\$000)				
3 HUD Clare Apartments 421 Feb 2024 328 78% 94 4 Non-Medical Case Management 316 Jun 2024 25 8% 291 5 HOPWA TBRA 243 Jul 2024 208 86% 34 6 Housing Assistance Services - Part A 184 Feb 2024 27 15% 157 7 Mental Health (Medica, Target, Allina) 150 n/a 123 82% 27 8 Medical Case Management 130 Jun 2024 12 9% 118	55	939	6%	55	Jun 2026	994	HUD Midtown	1			
4 Non-Medical Case Management 316 Jun 2024 25 8% 291 5 HOPWA TBRA 243 Jul 2024 208 86% 34 6 Housing Assistance Services - Part A 184 Feb 2024 27 15% 157 7 Mental Health (Medica, Target, Allina) 150 n/a 123 82% 27 8 Medical Case Management 130 Jun 2024 12 9% 118	121	23	95%	403	Sep 2023	426	MN Housing HTF	2			
5 HOPWA TBRA 243 Jul 2024 208 86% 34 6 Housing Assistance Services - Part A 184 Feb 2024 27 15% 157 7 Mental Health (Medica, Target, Allina) 150 n/a 123 82% 27 8 Medical Case Management 130 Jun 2024 12 9% 118	82	94	78%	328	Feb 2024	421	HUD Clare Apartments	3			
6 Housing Assistance Services - Part A 184 Feb 2024 27 15% 157 7 Mental Health (Medica, Target, Allina) 150 n/a 123 82% 27 8 Medical Case Management 130 Jun 2024 12 9% 118	25	291	8%	25	Jun 2024	316	Non-Medical Case Management	4			
7 Mental Health (Medica, Target, Allina) 150 n/a 123 82% 27 8 Medical Case Management 130 Jun 2024 12 9% 118	113	34	86%	208	Jul 2024	243	HOPWA TBRA	5			
8 Medical Case Management 130 Jun 2024 12 9% 118	27	157	15%	27	Feb 2024	184	Housing Assistance Services - Part A	6			
	1	27	82%	123	n/a	150	Mental Health (Medica, Target, Allina)	7			
0 Provider Capacity - Pound 2 125 Mar 2024 18 14%	12	118	9%	12	Jun 2024	130	Medical Case Management	8			
9 Frovider Capacity - Round 2 123 Ivial 2024 16 1476	18	107	14%	18	Mar 2024	125	Provider Capacity - Round 2	9			
10 HUD Covid - Clare Midtown 106 Feb 2024 106 100% -	21	-	100%	106	Feb 2024	106	HUD Covid - Clare Midtown	10			

All Other Grants	586
YTD Grant Revenue	1,061

Unit Occupancy	Occu- pied*	Avail- able	% Filled		
Supportive Housing	ng 170 19				
Care Homes	11 12				
Scattered Sites	52	68	76%		
Total Units	232	271	86%		

^{*} monthly average (days occupied / days in the month)

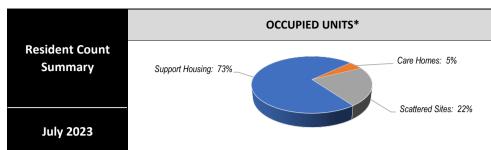
	Residents with nding Subsidies	Actual	Budget	% of Bdgt
	GRH Rate 1	117	136	86%
	Section 8	58	-	
Rent	HOPWA	36	-	
_	MN Housing	11	-	-
	Shelter Plus Care	4	-	-
es	CADI	51	55	93%
Services	GRH Rate 2	93	112	83%
Se	HSS	15	30	50%

Total residents at month-end: 239

Reserved for Resident Demographics (to be added later)

Grant Funders (\$000)	# of Active Grants	Current Year's Funding			
HOPWA (HUD)	4	1,568	46%		
Dept of Human Services (DHS)	3	571	17%		
MN Housing (MHFA)	1	426	12%		
HOPWA (Mpls)	4	502	15%		
Hennepin County	1	184	5%		
City of Minneapolis	1	27	1%		
Non-Government	1	150	4%		
Total Active Grants	15	3,429	100%		

Reserved for Key Development Metrics (to be added later)

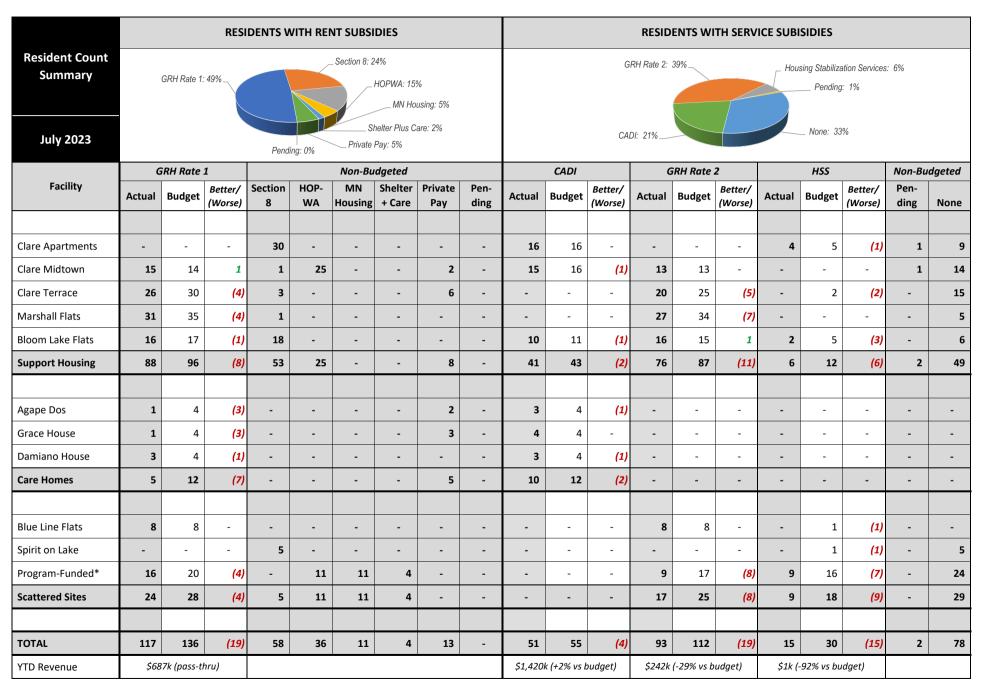




* Reported occupancy is the calculated average over the entire month

Facility	Units Available	Units Occupied (Average)	Average Occupancy Rate	Units Vacant (Average)	Units Occupied Trend (last 6 months)	Comments
Clare Apartments	32.0	29.5	92.2%	2.5		2 vacancies at 7/31 with applicants for each unit. Waiting for MPHA response on both applications.
Clare Midtown	45.0	40.6	90.3%	4.4	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	3 vacancies at 7/31 with applicants for each. One application delayed by CADI assessor.
Clare Terrace	36.0	32.6	90.6%	3.4		2 vacancies at 7/31 with applicants for each unit.
Marshall Flats	36.0	32.7	90.9%	3.3		3 vacancies at 7/31 with applicants for each unit.
Bloom Lake Flats	42.0	34.0	81.0%	8.0		8 vacancies at 7/31 with applicants for each unit.
Support Housing	191.0	169.5	88.7%	21.5		
Agape Dos	4.0	3.6	89.5%	0.4		1 vacancy at 7/31 with applicant for the unit.
Grace House	4.0	4.0	100.0%	0.0		
Damiano House	4.0	3.2	79.8%	0.8		1 vacancy at 7/31 with applicant for the unit.
Care Homes	12.0	10.8	89.8%	1.2		
Blue Line Flats	9.0	8.0	88.9%	1.0		1 vacancy at 7/31 with applicant for the unit.
Spirit on Lake	5.0	5.0	100.0%	0.0	• • • • •	
Program-Funded	54.0	39.0	72.2%	15.0		Project Cornerstone, HOPWA Scattered, Hennepin Count GRH, Ramsey County GRH/SPC.
Scattered Sites	68.0	52.0	76.4%	16.0	1	
TOTAL	271.0	232.3	85.7%	38.7		

Total Residents on 7/31/2023: 239



^{*} Project Cornerstone, HOPWA Scattered, Hennepin County GRH, Ramsey County GRH/SPC

P&L Summary			Ju	ly 2023				July 2023 YTD							
(\$000)	Actual	Budget	Actua Budg		2022	Actua Last		Actual	Budget	Actua Bud		2022	Actua Last \		Comments
															Finalization of several outstanding CADI
CADI Income	263	222	40	18%	171	91	53%	1,420	1,391	29	2%	1,204	216	18%	agreements in July resulted in catch-up
Rent Income	20	21	(2)	-8%	15	5	34%	127	148	(20)	-14%	111	16	14%	billing. GRH2 will continue to be short for
Housing Support (GRH1)	92	92 53	- (25)	0%	-	92	n/a	687	687	- (07)	0%	- 275	687	n/a	ROY due to Scattered Site budgeting error
Housing Support (GRH2)	27	52	(25)	-48%	43	(16)	-37%	242	339	(97)	-29%	275	(33)	-12%	and there have been issues with getting
Housing Support Admin Fee	4	8 4	(4)	-44%	4	1	18%	37	53	(16)	-30%	31	6	20%	service agreements finalized with the
Housing Stabilization (HSS)	0	4	(4)	-94%	-	0	n/a	1	12	(11)	-90%	- 24	1	n/a	county.
Other Program Income	410	-	4	n/a	-	4	n/a	46	21	25 (01)	122%	24	22	95%	
Program Income	410	400	11	3%	232	178	77%	2,561	2,651	(91)	-3%	1,644	916	56%	
HOPWA Grants	110	57	53	94%	58	51	88%	477	396	81	20%	375	102	27%	
DHS Grants	45	44	<i>J</i> 3	2%	64	(19)	-29%	361	335	25	8%	169	192	114%	HOPWA Midtown, Bloom Lake Flats, and
MN Housing Grants	16	18	(3)	-14%	20	(19) (4)	-29%	121	128	(6)	-5%	133	(11)	-9%	Marshall Flats contracts all ended prior to June. Grant renewals expected soon, so
Hennepin County Grants	9	16 17	(3) (8)	-14% -45%	20 14	(4) (5)	-33%	50	128	(71)	-5% -59%	83	(33)	-9% -40%	accrued June and July revenue in current
Minneapolis Grants	_		(0)	-45% n/a	24	(24)	-100%	51	38	13	36%	178	(127)	-71%	month.
Non-Government Grants		13	(13)	-100%	_	(24)	n/a	1	42	(41)	-98%	1/6	(127)	n/a	
Grant Income	180	15 0	30	20%	180	0	0%	1,061	1,060	1	0%	937	124	13%	
	100	130		20/0	100		0/0	1,001	1,000		0/0	557	124	1370	
Foundation/Corporate Gifts	93	165	(73)	-44%	16	76	469%	240	204	36	18%	184	56	30%	
Individual Gifts	32	10	22	215%	13	19	145%	165	81	84	104%	68	97	143%	Variances are largely timing-related;
Sponsorships & Events	10	2	8	404%	3	_	232%	93	102	(9)	-9%	106	(14)	-13%	projected annual totals remain on budget.
Contributions	134	177	(43)	-24%	32		317%	497	387	110	29%	358	139	39%	projected annual totals remain on suaget.
Management Fees	3	3	(0)	0%	3	0	3%	24	24	(0)	0%	23	1	3%	
Developer Fees	-	-	-	n/a	-	-	n/a	-	23	(23)	-100%	-	-	n/a	
Operating Interest Income	0	0	(0)	-21%	-	0	n/a	2	2	(0)	0%	3	(1)	-25%	
Other Operating Income	4	4	(0)	- 2 %	3	0	11%	26	49	(23)	-46%	26	(0)	0%	
Total Revenue	728	730	(2)	0%	448	280	63%	4,145	4,146	(1)	0%	2,966	1,179	40%	
Wages Expense	347	346	2	0%	256	91	35%	2,338	2,386	(48)	-2%	1,839	500	27%	
Payroll Taxes	25	26	(0)	-2%	19	6	32%	181	178	3	2%	135	47	35%	July above budget mainly due to semi-
Medical/Dental Insurance	48	28	20	74%	14	34	240%	214	191	23	12%	141	73	52%	annual contributions to HSA accounts and
Disability Insurance	4	3	1	28%	2	2	78%	27	24	3	12%	20	6	31%	timing with the 403(b) match. Salaries in
Workers' Compensation	4	4	0	5%	9	(4)	-50%	32	29	4	13%	22	10	46%	budget were spread evenly over the year. Total annuals remain on budget.
403(b) Match	19	10	9	99%	6	13	210%	68	66	2 (5)	3%	43	24	57%	rotai aiinaais remain on baayet.
Employee Recognition	0	1	(0)	-55%	4 211	(3)	-90%	2 961	6 2 870	(5)	-81%	4 2 204	(3)	-75%	
Salaries & Benefits	449	417	32	8%	311	138	44%	2,861	2,879	(18)	-1%	2,204	657	30%	
Apartment Leases	116	110	6	5%	38	78	207%	865	814	51	6%	259	606	234%	
Food Expense	25	26		-3%	9		167%	205	208	(3)	-1%	40	165	417%	
Household Supplies	9	7		18%	5		80%	68	54		27%			355%	
		′ i	_	10/0	,	7	3070	- 00	J- 1	17	2770	13	55	33370	To provide greater transparance HODIMA

P&L Summary	July 2023						July 2023 YTD							
(\$000)	Actual	Budget	Actual less Budget	2022	Actua Last		Actual	Budget	Actual Budg		2022	Actua Last \		Comments
														เปี prbvide greater tralisparency; กบรงงิล
Medical Supplies	2	2	(0) -7%	1	1	178%	14	14	(0)	-3%	10	3	33%	expenses from April forward are booked to
Resident Activities	(0)	0	(1) -107%	6	(6)	-101%	10	3	7	204%	16	(5)	-35%	Apartment Lease Expense rather than
Resident Transportation	3	2	1 65%	0	2	nm	8	12	(4)	-32%	2	7	398%	netted against HOPWA Grant Revenue.
Staff Training	1	1	(1) -38%	1	(1)	-41%	16	10	6	65%	11	5	49%	
Substitute Caregivers	-	-	- n/a	0	(0)	-100%	0	-	0	n/a	0	0	61%	
Other Program Expense	-	-	- n/a	2	(2)	-100%	-	-	-	n/a	20	(20)	-100%	
Program Expenses	155	149	6 4%	63	92	147%	1,187	1,115	72	6%	372	815	219%	
Dublic Deletions			. /-									(0)	4.000/	
Public Relations	-	-	- n/a	-	- (4)	n/a	-	-	-	n/a	0	(0)	-100%	
Human Resources	-	2	(2) -100%	4	(4)	-100%	13	11	3	28%	54	(40)	-75%	
Information Technology	11	8	3 37%	14	(3)	-18%	78	53	25	47%	60	18	30%	
Finance & Accounting	6	7	(1) -12%	19	(14)	-70%	59	74	(15)	-20%	44	15	33%	
Legal	-	0	(0) -100%	-	-	n/a	-	2		-100%	0	(0)	-100%	
Government Affairs	2	2	0 10%	2		10%	18	15 50	3	23%	15	3	23%	
Other Consulting	10	8 27	2 19%	26	(16)	-62%	71	59	12	20%	59	12	20%	
Professional Services	29	2/	2 9%	66	(37)	-55%	239	212	26	12%	232	7	3%	
Supplies	11	13	(2) -14%	0	11	nm	37	65	(28)	-44%	42	(5)	-13%	
Dues & Subscriptions	2	0	2 321%	1	1	162%	20	13	7	55%	12	8	68%	
Meeting Expense	0	0	0 19%	0	0	60%	3	3	1	18%	3	0	8%	
Postage & Shipping	0	0	0 233%	0	0	194%	1	1	0	18%	1	1	53%	
Staff Recruiting	-	0	(0) -100%	-	_	n/a	1	3	(2)	-79%	2	(1)	-68%	
Printing & Copying	0	0	0 100%	1	(1)	-64%	2	2	(0)	0%	3	(1)	-40%	
Workshops & Conferences	0	_	0 n/a	0	O	29%	1	3	(1)	-45%	0	1	291%	
Travel	1	-	1 n/a	-	1	n/a	12	5	7	137%	2	10	424%	
Auto Expense	1	1	0 54%	4	(3)	-74%	6	4	2	47%	4	2	59%	
Equipment Rental	_	1	(1) -100%	0	(0)	-100%	2	8	(5)	-71%	7	(5)	-68%	
Licenses & Permits	4	1	3 423%	3	2	66%	16	11	5	49%	15	1	8%	
Bank Fees	6	1	5 nm	1	5	nm	19	6	13	205%	5	14	247%	
D&O Liability Insurance	1	0	1 149%	0	1	157%	6	2	3	141%	2	3	148%	
Miscellaneous Expense	-	-	- n/a	0	(0)	-100%	-	-	-	n/a	2	(2)	-100%	
Administrative Allocation	(0)	(0)	- 0%	-	(0)	n/a	0	0	-	0%	-	0	n/a	
General & Administrative	27	18	8 46%	11	16	154%	127	125	1	1%	102	25	25%	
						_ 4= == = ==						_ 40 = 40 = 4		
Utilities Expense	3	7	(4) -56%	3	(0)	-7%	30	58	(28)	-48%	31	(1)	-3%	
Telephone & Cable	4	3	1 20%	4	1	15%	38	24	14	56%	19	19	101%	
Building Repair & Maint	2	2	1 43%	1	1	82%	20	12	7	62%	12	7	60%	
Damage Claims	-	-	- n/a	-	-	n/a	-	-	-	n/a	-	-	n/a	
Property/Liability Insurance	1	4	(3) -69%	4	(3)	-71%	8	26	(18)	-69%	25	(16)	-66%	
Property Taxes	-	-	- n/a	1	(1)	-100%	1	1	(0)	-34%	1	(0)	-19%	
Interest Allowance	-	-	- n/a	-	-	n/a	-	-	-	n/a	-	-	n/a	

P&L Summary	July 2023									July	2023 YT					
(\$000)	Actual	Budget	Actua Budg		2022	Actua Last		Actual	Budget	Actua Bud	al less Iget	2022	Actud Last		Comments	
Facility Operations	11	16	(5)	-32%	14	(3)	-19%	97	122	(26)	-21%	88	9	11%		
Total Expenses	671	627	44	7%	464	207	45%	4,511	4,455	56	1%	2,997	1,513	50%		
Operating Income/(Loss)	57	103	(46)	-44%	(16)	73	463%	(365)	(308)	(57)	-19%	(31)	(334)	nm		
Investment Gain/(Loss)	38		38	n /a	65	(27)	-42%	174		174	n/a	(152)	327	213%		
. , ,	(7)	- (7)	30	n/a 9%	(7)	' '	-42% 9%	(48)	- (51)		11/u 5%	(153)		213% 5%		
Depreciation Expense Other Non-Operating	(7)	(7)	1	n/a	- (7)	1		(40)	(31)	3	n/a	(51)	3	n/a		
Non-Operating Inc/(Loss)	31	- (7)	38	nm	- 58	(27)	n/a - 46%	126	(51)	177	349%	(204)	330	162%		
		(2)				(2/)			(32)		2 7370	(20-7)				
Change in Net Assets	89	96	(7)	-8%	42	46	110%	(239)	(359)	119	33%	(235)	(4)	- 2 %		

Balance Sheet	Jul 20	023	Jul 20)22	Comments	
Summary (\$000)		% of		% of		
	Actual	Total	Actual	Total		
			SETS			
Charling Assount	201	20/	100	10/		
Checking Account	281	3%	106	1%	Sweep account closed 4/2023	
Sweep Account	- 206	0% 2%	1,062	12%		
Money Market	206	2%	100	1%		
Operating Cash	487	6%	1,268	14%		
Program Receivables	329	4%	348	4%		
Grants Receivable	198	2%	332	4%		
Contributions Receivable	314	2 <i>%</i> 4%	222	2%		
Other Receivables	514	0%	29	0%		
Receivables	841	10%	931	10%		
Receivables	041	10%	931	10%		
Prepaid Expenses	128	1%	133	1%		
Deposits	-	0%	-	0%		
Prepaids & Deposits	128	1%	133	1%		
Trepaids & Deposits	120	170	133	170		
OPERATING ASSETS	1,456	17%	2,332	26%		
	,					
Land	170	2%	170	2%		
Land - Accum Dep'n	(69)	-1%	(64)	-1%		
Buildings	2,273	26%	2,113	23%		
Buildings - Accum Dep'n	(970)	-11%	(924)	-10%		
Furniture & Equipment	299	3%	278	3%		
Furniture & Equip - A/D	(264)	-3%	(228)	-3%		
Development in Progress	0	0%	56	1%		
Property & Equipment	1,440	16%	1,402	15%		
ST Investments	412	5%	306	3%		
MT Investments	1,024	12%	490	5%	Opened new ESG account with	
LT Investments	395	4%	1,291	14%	with Aperio (still managed	
ESG Investments	821	9%	-	0%	through Schwab) in July	
Investments (Schwab)	2,653	30%	2,086	23%		
				- -		
HOPWA Note Receivable	1,100	12%	1,100	12%		
FHLB Note Receivable	1,147	13%	1,147	13%		
SHP Note Receivable	400	5%	400	4%		
Other LT Receivables	-	0%	-	0%		
Notes Receivable	2,647	30%	2,647	29%		

	Jul 20	023	Jul 20	022	Comments	
continued		% of		% of		
	Actual	Total	Actual	Total		
Due From/(To) Partners	298	3%	344	4%		
Investments in Partners	325	4%	325	4%		
Partnership Investments	623	7%	669	7%		
OTHER ASSETS	7,362	83%	6,804	74%		
TOTAL ASSETS	8,818	100%	9,136	100%		
vs prior year	-3%					
	IIΔRII	ITIFS	& NET A	SSET	<u> </u>	
	LIADIL		G NET /	- 3 3 L I		
Accounts Payable	100	1%	44	0%		
Accrued Expenses	47	1%	160	2%		
Payroll Accruals	279	3%	218	2%		
Payables & Accruals	426	5%	422	5%		
Interest-Bearing Debt	-	0%	-	0%		
Interest-Bearing Debt	-	0%	-	0%		
Deferred Grants	2	0%	31	0%		
Deferred Developer Fee	19	0%	19	0%		
Deferred Revenue	21	0%	50	1%		
TOTAL LIABILITIES	447	5%	472	5%		
					\$2.8M (forgivable debt) + \$0.3M	
Temporarily-Restricted	3,118	35%	3,153	35%	(pledges/other)	
Restricted Net Assets	3,118	35%	3,153	35%		
Board Designated	1,199	14%	1,199	13%	Board: \$0.9M (2017 bequest) +	
Unrestricted	4,294	49%	4,547	50%	\$0.3M (developer fee balance)	
Change in Net Assets-CY	(239)	-3%	(235)	-3%		
Unrestricted Net Assets	5,253	60%	5,511	60%		
TOTAL NET ASSETS	8,371	95%	8,664	95%		
		40.55		4		
LIABILITIES & NET ASSETS	8,818	100%	9,136	100%		